| 9 Cost Structure | | 5 Revenue Stream | ms | |
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THE 9 BUILDING BLOCKS

Key Partners: Value Proposition **Customer Relationships Customer Segments Key Activities:** • Who are our Key Partners? · What Key Activities do our Value Propositions require? · What value do we deliver to the customer? What type of relationship does each of our Customer • For whom are we creating value? Segments expect us to establish and maintain with • Our Distributions Channels? · Who are our Key Suppliers? · Which customer problem are we solving? · Who are our most important customers? · Which Key Resources are we acquiring from partners? Customer Relationships? · What bundles of products and services are we offering to Mass Market • Which hones have we established? · Which Key Activities do Partners perform? Revenue streams? each Customer Segment? Niche Market · Which customer needs are we satisfying? How are they integrated with the rest of our business Segmented model? Diversified **Motivations for Partnerships:** Categories: **CHARACTERISTICS:** · How costly are they? · Multi-sided Platform · Optimization and economy Production Problem Solving · Reduction of risk and uncertainty Newness Platform/Network **EXAMPLES:** · Acquisition or particular resources and activities Performance • (Dedicated) Personal assistance Customization · 'Getting the Job Done' · Self-Service Brand · Automated Services Design Communities Price · Co-creation Cost Reduction Risk Reduction Accessibility · Convenience/Usability Channels **Key Resources** • Through which Channels do our Customer Segments · What Key Resources do our Value Propositions want to be reached? How are we reaching them now? Our Distribution Channels? • How are our Channels integrated? · Customer Relationships? Which ones work best? · Revenue Streams? · Which ones are most cost-efficient? · How are we integrating them with customer routines? **TYPES OF RESOURCES:** Physical CHANNEL PHASES Intellectual · Awareness: How do we raise awareness about the • Human product? Financial • Evaluation: How do we help customers evaluate our organization's Value Proposition? · Purchase: How do we allow customers to purchase specific products and services? Delivery After Sales **Cost Structure Revenue Streams** • What are the most important costs inherent in our business model? · For what value are our customers really willing to pay? Which Key Resources are most expensive? For wat do they currently pay? · Which Key Activities are most expensive? · How are they currently paying? · Fixed Costs (salaries, rents, utilities) · How would they prefer to pay? Variable costs · How much does each Revenue Stream contribute to overall revenues? · Economies of scale TYPES: Asset sale, Usage fee, Subscription fees, Lending/Renting/Leasing, Licensing, Brokerage fees, Advertising · Economies of scope FIXED PRICING: List Price, Product feature dependent, Customer segment dependent, Volume dependent DYNAMIC PRICING: Negotiation (bargaining), Yield Management, Real-time Market







